

## PROFILE

I'm a Deep Tech Investment expert and executive with 17+ years of experience. My expertise lies at the intersection of mission-driven innovation (incl. defense and security), grant & venture capital investments into deep tech ventures, and the geopolitical/strategic aspects of technological capacity building in innovation ecosystems at the national and international level.

Currently, I'm a Lecturer at the Massachusetts Institute of Technology (MIT), where I formerly was a Research Director, Visiting Fellow, and a Fulbright Scholar.

In 2021-2022, I was Special Advisor at NATO HQ for the creation of the Defense Innovation Accelerator for the North Atlantic (DIANA) and NATO's One Billion EUR Innovation Fund – the world's first multi-sovereign venture capital fund.

I serve on the Board of Directors of the European Innovation Council (Europe's largest investor into deep tech ventures), The EIC Fund Board (the world's largest Equity investor into Deep Tech), and the Danish Innovation Fund.

Most recently, I have been appointed Special Advisor for Digital and Technological Sovereignty to the Executive Vice-President of the European Commission, Margrethe Vestager.

## EXPERIENCE

### 2023 -

#### **Special Advisor for Digital and Technological Sovereignty the Executive Vice-President of the European Commission**

I advise the Executive Vice-President on Digital and Technological Sovereignty with a focus on the creation of the European Sovereignty Fund.

### 2023 -

#### **Member of the Board of Directors, EIC Fund**

The EIC Fund Board is the Board of Directors for the 7B EUR Equity part of the the European Innovation Council. The EIC Fund is the largest European investor in Deep Tech.

### 2023 -

#### **Advisor to Managing Partner of the NATO Innovation Fund**

Advise to the Managing Partner of the NATO Innovation Fund on the establishment of the Fund Manager organization.

### 2023 - Nov 2023

#### **Special Advisor, America's Frontier Fund (non-remunerated)**

Americas Frontier Fund is an investment fund focused on securing transatlantic technology leadership by investing into the next wave of frontier-tech companies for Allied advantage.

### 2022 - Nov 2023

#### **Venture Partner, 9Realms VC (non-remunerated)**

Nine Realms VC is a world leading supply chain VC that addresses the vast inefficiencies and environmental impact associated with global supply chains.

**2022 -**

**Lecturer, Massachusetts Institute of Technology**

I focus on the development of nascent innovation ecosystems and the creation of deep tech venture capital organizations.

**2021 - 2022**

**Special Advisor for Innovation, NATO**

Special Advisor at NATO HQ for the creation of the [Defense Innovation Accelerator for the North Atlantic \(DIANA\)](#) and [NATO's One Billion EUR Innovation Fund](#) – the world's first multi-sovereign venture capital fund. I was Chairman of the negotiations that led to an agreed LPS between 22 Allied nations.

**2021 -**

**Board member, European Innovation Council**

The European Innovation Council (EIC) is the main funder of research-based innovation in Europe.

**2020 - 2022**

**Chairman of High-level Expert Group, European Innovation Council**

The role of the international Highlevel Expert Group is to advise the European Commission on the implementation of the European Innovation Council (EIC).

**2019 -**

**Board member, Innovation Fund Denmark**

The Innovation Fund Denmark is the main public funder of innovation in Denmark. Appointed by the Danish Minister of Higher Education and Science.

**2018 - 2021**

**Research Director and Visiting Fellow, Massachusetts Institute of Technology**

I focus on corporate and government programs for breakthrough innovation in the context of innovation ecosystems. A particular focus is on the creation of (D)ARPA-like organizations such as the newly established European Innovation Council.

**2016-17**

**FULBRIGHT SCHOLAR AT THE MIT INNOVATION INITIATIVE**

During my fellowship at the MIT Innovation Initiative I finalised the book "Success factors in strategic University-Industry collaboration". The book presents the first insights on strategic programs for university collaboration at Siemens, BMW, IBM, Facebook, DuPont, Novo Nordisk, Schlumberger, Rolls-Royce, and Ferrovial.

**2005 - 2021 (LEAVE FROM 2018 - 2020)**

**DEVELOPMENT MANAGER, UNIVERSITY-INDUSTRY COLLABORATION, AARHUS UNIVERSITY**

I have had different positions at AU in the field of industry collaboration. In 2005, I established AU OutReach as one of the first university units in Denmark focusing on coordinating and facilitating research collaboration with external stakeholders. Recently, I have been involved in AU's participation in MIT REAP program.

**EDUCATION****2017****PHD - INSTITUTE FOR PHILOSOPHY AND THE HISTORY OF IDEAS**

My Phd is about Siemens' strategic program for university collaboration: Centers of Knowledge Interchange. I'm particularly interested in the role of university relationship managers that work as intermediaries.

**2004****MA IN NORDIC LANGUAGES AND PHILOSOPHY, RECEIVED AARHUS UNIVERSITY'S GOLD MEDAL**

I received the university's Gold Medal for extraordinary academic achievement.

**LANGUAGES**

Danish: mother tongue / English and French: fluent / German: proficient